The Seaway International Bridge Corporation, Ltd.

Financial Statements

March 31, 2019

STATEMENT OF MANAGEMENT RESPONSIBILITY

The accompanying financial statements of The Seaway International Bridge Corporation, Ltd. (the Corporation) and information related to the Corporation contained in the annual report of The Federal Bridge Corporation Limited (Parent Company) are the responsibility of management.

The financial statements have been prepared in accordance with Canadian Public Sector Accounting Standards and necessarily include some estimates, which are based on management's best judgements.

To meet management's responsibility, management has developed and maintains books of account, records, financial and management controls, information systems and management practices. These are designed to provide reasonable assurance as to the integrity and reliability of financial information, that assets are safeguarded and controlled, and that transactions and events are properly recorded. The system of internal control is supplemented by internal auditors, who conduct periodic reviews of different aspects of the Corporation's operations.

The Board of Directors is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control in accordance with Part X of the *Financial Administration Act* and regulations, the *Canada Business Corporations Act and* regulations, the *Canada Marine Act* and regulations and the articles and by-laws of the Corporation. The Board exercises these responsibilities with the assistance of the Audit Committee of the Board, which is composed of three directors who are not employees of the Corporation.

The Audit Committee meets with management and the Auditor General of Canada, the external auditor, and also reviews and recommends to the Board the approval of the auditor's report and the Corporation's annual financial statements. In addition, the external auditor has full and free access to the directors of the Corporation.

The Auditor General of Canada is responsible for auditing the financial statements and for issuing his report thereon.

Wade Dorland Bridge Director Micheline Dube Board Chair

INDEPENDENT AUDITOR'S REPORT

To the Minister of Transport

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of The Seaway International Bridge Corporation, Ltd. ("the Corporation"), which comprise the statement of financial position as at 31 March 2019, and the statement of operations, statement of change in net debt and statement of cash flow for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Corporation as at 31 March 2019, and the results of its operations, changes in its net debt, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities* for the *Audit of the Financial Statements* section of our report. We are independent of the Corporation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Corporation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Corporation's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of
 expressing an opinion on the effectiveness of the Corporation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Corporation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Corporation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Compliance with Specified Authorities

Opinion

In conjunction with the audit of the financial statements, we have audited transactions of The Seaway International Bridge Corporation, Ltd. coming to our notice for compliance with specified authorities. The specified authorities against which compliance was audited are Part X of the *Financial Administration Act* and regulations, the *Canada Business Corporations Act* and regulations, the *Canada Marine Act* and regulations, and the articles and by-laws of The Seaway International Bridge Corporation, Ltd.

In our opinion, the transactions of The Seaway International Bridge Corporation, Ltd. that came to our notice during the audit of the financial statements have complied, in all material respects, with the specified authorities referred to above. Further, as required by the *Financial Administration Act*, we report that, in our opinion, the accounting principles in Canadian public sector accounting standards have been applied on a basis consistent with that of the preceding year.

Responsibilities of Management for Compliance with Specified Authorities

Management is responsible for The Seaway International Bridge Corporation, Ltd.'s compliance with the specified authorities named above, and for such internal control as management determines is necessary to enable The Seaway International Bridge Corporation, Ltd. to comply with the specified authorities.

Auditor's Responsibilities for the Audit of Compliance with Specified Authorities

Our audit responsibilities include planning and performing procedures to provide an audit opinion and reporting on whether the transactions coming to our notice during the audit of the financial statements are in compliance with the specified authorities referred to above.

Etienne Matte, CPA, CA

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Principal

for the Interim Auditor General of Canada

Ottawa, Canada 21 May 2019

Statement of Financial Position

as at March 31

(in Canadian dollars)

	2019	2018
FINANCIAL ASSETS		
Cash and cash equivalents (Note 4)	5,250,581	1 042 576
Investments	3,230,381	1,043,576 4,003,783
Accounts receivable	38,863	74,830
TOTAL FINANCIAL ASSETS	5,289,444	5,122,189
LIABILITIES		
Accounts payable and accrued liabilities		
Federal departments and agencies	86,808	165,749
Others	525,846	192,138
Client deposits	52,930	51,464
Due to partners (Note 5)	4,621,788	4,707,219
Employee future benefits (Note 6)	190,553	210,180
Deferred revenue	209,678	224,715
TOTAL LIABILITIES	5,687,603	5,551,465
NET DEBT	398,159	429,276
NON-FINANCIAL ASSETS		
Tangible capital assets (Note 7)	389,898	427 27 <i>C</i>
Prepaid expenses		437,276
	16,261	
TOTAL NON-FINANCIAL ASSETS	406,159	437,276
ACCUMULATED SURPLUS	8,000	8,000

Contractual obligations (Note 9), Contractual rights (Note 10) and Contingencies (Note 11)

APPROVED BY THE BOARD OF DIRECTORS

Director

Director

Statement of Operations

for the year ended March 31 (in Canadian dollars)

	2019	2019	2018
	Budget	Actual	Actual
REVENUE			
Tolls	3,044,329	3,053,890	3,115,209
	159,560		
Leases and permits	•	163,053	157,092
Interest	41,406	72,202	62,222
Foreign currency gain	-	25,525	-
Other	4,800	31,734	9,477
TOTAL REVENUE	3,250,095	3,346,404	3,344,000
EXPENSES (Note 13)			
Maintenance	973,883	970,945	854,919
Operations	1,195,607	1,169,283	1,166,338
Administration	852,293	943,756	952,627
TOTAL EXPENSES	3,021,783	3,083,984	2,973,884
Annual Operating Surplus	228,312	262,420	370,116
	·	·	·
Accumulated Operating Surplus at beginning of year	8,000	8,000	8,000
Allocation of annual operating surplus as per the joint venture agreement (Note 5)			
Saint Lawrence Seaway Development Corporation	(114,156)	(131,210)	(185,058)
The Federal Bridge Corporation Limited	(114,156)	(131,210)	(185,058)
Accumulated Operating Surplus at end of year	8,000	8,000	8,000

Statement of Change in Net Debt

for the year ended March 31 (in Canadian dollars)

	2019	2019	2018
	Budget	Actual	Actual
			_
ANNUAL OPERATING SURPLUS	228,312	262,420	370,116
Acquisition of tangible capital assets (Note 7)	(105,000)	(31,832)	(101,087)
Amortization of tangible capital assets (Note 7)	82,368	79,210	68,688
	(22,632)	47,378	(32,399)
Acquisition of prepaid expenses	(111,020)	(128,340)	-
Use of prepaid expenses	111,020	112,079	83,834
	-	(16,261)	83,834
Allocation of annual surplus (Note 5)			
Saint Lawrence Seaway Development Corporation	(114,156)	(131,210)	(185,058)
The Federal Bridge Corporation Limited	(114,156)	(131,210)	(185,058)
	(228,312)	(262,420)	(370,116)
(INCREASE) DECREASE IN NET DEBT	(22,632)	31,117	51,435
NET DEBT AT BEGINNING OF YEAR	454,405	429,276	480,711
NET DERT AT END OF VEAR	477.027	200 450	420.270
NET DEBT AT END OF YEAR	477,037	398,159	429,276

Statement of Cash Flow

for the year ended March 31 (in Canadian dollars)

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	2019	2018
OPERATING TRANSACTIONS		
Annual operating surplus	262,420	370,116
Adjustment for non-cash items	,	
Amortization of tangible capital assets (Note 7)	79,210	68,688
Changes in non-cash working capital items		
(Increase) decrease in accrued interest receivable on investments	31,885	693
(Increase) decrease in accounts receivable	4,082	75,420
Increase (decrease) in accounts payable to federal departments and agencies	(78,941)	124,061
Increase (decrease) in other accounts payable	93,877	(50,870)
Increase (decrease) in client deposits	1,466	(4,909)
Increase (decrease) in deferred revenue	(15,037)	(3,044)
Increase (decrease) in interest due to partners	51,038	45,654
Increase (decrease) in employee future benefits	(19,627)	(10,726)
(Increase) decrease in prepaid expenses	(16,261)	83,834
Foreign exchange (gain) loss	(109,801)	(20,404)
		_
NET CASH PROVIDED BY OPERATING ACTIVITIES	284,311	678,513
CAPITAL TRANSACTIONS Cash used to acquire tangible capital assets		(101.087)
Cash used to acquire tangible capital assets	-	(101,087)
NET CASH USED FOR CAPITAL ACTIVITIES	-	(101,087)
INVESTING TRANSACTIONS		
Disposal of investments	4,003,783	4,076,561
Acquisition of investments	-	(4,003,783)
NET CASH PROVIDED BY INVESTING ACTIVITIES	4,003,783	72,778
FINANCING TRANSACTIONS		
Amounts paid for work done on behalf of the partners	(190,890)	(360,606)
NET CACHLICED FOR FINANCING ACTIVITIES	(400.800)	(200,000)
NET CASH USED FOR FINANCING ACTIVITIES	(190,890)	(360,606)
Foreign exchange gain on cash and cash equivalents held in foreign currency	109,801	20,404
NET INCREASE IN CASH AND CASH EQUIVALENTS	4,207,005	310,002
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	1,043,576	733,574
CASH AND CASH EQUIVALENTS AT END OF YEAR	5,250,581	1,043,576

Interest received during the year was \$104,087 (\$62,591 for the year ended March 31, 2018) and interest paid during the year was \$6,702 (\$8,823 for the year ended March 31, 2018).

Notes to the Financial Statements

(in Canadian dollars)

1. AUTHORITY AND ACTIVITIES

The Seaway International Bridge Corporation, Ltd. (SIBC) is a wholly owned subsidiary of The Federal Bridge Corporation Limited (FBCL), a federal Crown corporation listed in Schedule III-Part I of the *Financial Administration Act*. SIBC is exempt from income tax under Part I of the Canadian *Income Tax Act*.

SIBC was incorporated under the *Canada Corporations Act* in 1962 and was continued under the *Canada Business Corporations Act* to operate and manage an international toll bridge between Cornwall, Ontario and Rooseveltown, New York.

Based on a September 1957 agreement, SIBC manages and operates a joint venture on behalf of FBCL and the Saint Lawrence Seaway Development Corporation (SLSDC). The joint venture has been classified as a government partnership. The accumulated surplus includes 8 issued, fully paid common shares of SIBC at a value of \$1,000 each. FBCL owns all of the shares, which makes SIBC a wholly owned subsidiary of FBCL for the purposes of the *Financial Administration Act.* FBCL's share ownership in SIBC accounts for its 50% investment in the government partnership.

The mandate of SIBC is to operate and manage the international toll bridge corridor linking Cornwall, Ontario, Akwesasne and Rooseveltown, New York. The corridor comprises a low level bridge connecting the City of Cornwall, Ontario to Cornwall Island (North Channel Bridge); a toll plaza and roadway extending across Cornwall Island; and a high level suspension bridge connecting Cornwall Island to Rooseveltown in the state of New York (South Channel Bridge).

The assets and liabilities and the operations presented in the financial statements are those of the partners.

2. SIGNIFICANT ACCOUNTING POLICIES

Basis of accounting

These financial statements have been prepared in accordance with Canadian Public Sector Accounting Standards (PSAS).

Cash and cash equivalents

Cash and cash equivalents include cash on hand, bank balances, high interest savings accounts and highly liquid investments maturing within 90 days.

Notes to the Financial Statements

(in Canadian dollars)

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Investments

In the course of its normal activities, SIBC invests its excess funds in guaranteed investment certificates of Canadian institutions with a maturity date of one year. As funds are identified to be used for capital improvements, SIBC may transfer these funds to high interest savings accounts.

Prepaid expenses

Prepaid expenses consist of payments made in advance for insurance services to be received in the future, and payments in lieu of tax paid in advance. Prepaid expenses are recognized in expense as the related services are rendered. Prepaid insurance and prepaid payments in lieu of taxes are included in acquisitions of prepaid expenses and use of prepaid expenses, as shown on the Statement of Change in Net Debt.

Tangible capital assets

Tangible capital assets are recorded at cost. SIBC's tangible capital assets include assets acquired to operate the international toll bridge corridor. Since the North and South Channel Bridges and certain buildings are owned by the partners, capital projects relating to these assets are recorded as work done on behalf of the partners (Note 5), rather than as tangible capital assets of SIBC.

Replacements and major improvements which extend the useful service lives of existing assets, increase their capacity, safety or effectiveness, or are committed to reduce or prevent environmental contamination are capitalized. Repairs and maintenance are charged to operations as incurred.

Tangible capital assets are amortized over their estimated useful lives using the straight-line method, at the following rates:

Vehicles and equipment 5 to 10 years Buildings 10 to 25 years

Tangible capital assets classified as work in progress are transferred to the appropriate capital asset classification when they start being used, and are then amortized.

When conditions indicate that a tangible capital asset no longer contributes to SIBC's ability to provide goods and services, or that the value of future economic benefits associated with the tangible capital asset is less than its net book value, the cost of the tangible capital asset is reduced to reflect the decline in the asset's value.

Notes to the Financial Statements

(in Canadian dollars)

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Client deposits

Security deposits from charge account customers are retained by SIBC. The amount secured is an estimate of two months of transit costs for new customers. Customers who have been with SIBC for over two years with perfect payment history can reduce that deposit to one and a half months. After five years of perfect payment history the deposit can be reduced to one month, which is two billing cycles. Deposits are returned to the customer without interest when the accounts are closed.

Employee future benefits

a) Compensated absences

Employees of SIBC are entitled to accumulating but non-vesting sick leave benefits provided for under conditions of employment. SIBC recognizes the cost of future sick leave benefits over the periods in which the employees render services to the entity and the liability for these benefits is recognized based on the probability of usage by employees established per historical data. This benefit plan is not pre-funded and thus has no assets, resulting in a plan deficit equal to the accrued benefit obligation.

b) Severance benefits

Prior to January 1, 2012, eligible employees of SIBC were entitled to specified benefits as provided for under conditions of employment, through a severance benefit plan. SIBC has eliminated this benefit as of January 1, 2012 and any outstanding payments due as at year end have been accrued and are remeasured on a yearly basis to take into consideration salary increases.

c) Pension plan

All eligible employees of SIBC are covered by the public service pension plan (Plan), a contributory defined benefit plan established through legislation and sponsored by the Government of Canada. Contributions are required by both the employees and SIBC to cover current service cost. Pursuant to legislation currently in place, SIBC has no legal or constructive obligation to pay further contributions with respect to any past service or funding deficiencies of the Plan. Consequently, contributions are recognized as an expense in the year when employees have rendered service and represent the total pension obligation of SIBC.

Notes to the Financial Statements

(in Canadian dollars)

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Contingent liabilities

Contingent liabilities are potential liabilities which may become actual liabilities when one or more future events occur or fail to occur. If the future event is likely to occur or fail to occur, and a reasonable estimate of the loss can be made, an estimated liability is recognized and an expense recorded. If the likelihood is not determinable or an amount cannot be reasonably estimated, the contingency is disclosed in the notes to the financial statements.

Revenue recognition

Tolls revenue is recognized when tolls are collected as vehicles pass through toll booths. Leases and permits revenue is recognized in accordance with the rental contracts. Interest income is recognized when earned.

Revenue from toll debit cards, toll tickets, leases and permits that have not been rendered is deferred and recognized in income as the services are provided. Proceeds received relating to unused toll debit card balances greater than 10 years old that are still unredeemed at year end are recognized as toll revenue. Proceeds received relating to toll tickets that are still unredeemed at year end are recorded as toll revenue based on the average redemption rate of prior year balances.

Lease

The operating lease payments are recognized on a straight-line basis over the term of the lease.

Annual operating surplus

The annual operating surplus is distributed equally between FBCL and SLSDC, as described in Note 5.

Financial instruments

SIBC identifies, assesses and manages financial risks in order to minimize their impact on its results and financial position. Financial risks are managed by SIBC in accordance with the criteria disclosed below and presented in Note 14, and SIBC does not engage in speculative transactions or use of derivatives.

The measurement of financial instruments depends on their classification as follows:

- SIBC has elected to measure investments at fair value to correspond with how they are evaluated and managed.
- All other financial assets and financial liabilities are measured at cost or amortized cost.

Notes to the Financial Statements

(in Canadian dollars)

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Financial instruments (continued)

All financial instruments that are carried at fair value are classified within a fair value measurement hierarchy. The nature of the inputs used to arrive at fair value measurement determine the classification. The classifications are described below:

- Level 1 Quoted prices in active markets for identical assets
- Level 2 Quoted prices for similar assets, quoted prices in markets that are not active, or models using inputs that are observable
- Level 3 One or more significant inputs used in a valuation technique are unobservable in determining the fair value of the instruments

Foreign currency translation

Transactions involving foreign currencies are translated into Canadian dollar equivalents using rates in effect at the time of those transactions. Monetary assets and liabilities denominated in foreign currencies are translated using the rates at the end of the fiscal year.

Realized gains and losses resulting from foreign currency translation are reported on the Statement of Operations.

Measurement uncertainty

The preparation of financial statements in accordance with PSAS requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the financial statement date and the reported amounts of revenues and expenses during the reporting period. The estimated useful lives of tangible capital assets, the amount of accrued liabilities, the assessment of employee future benefits obligations, and contingencies are the most significant items where estimates are used. Actual results could differ significantly from those estimates.

Services provided and received without charge

SIBC provides free usage of the bridge system to North American First Nations persons, to individuals qualifying under the First Nations economic free passage incentive programs and to some government agencies. These services are not recorded in the financial statements.

SIBC also receives audit services free of charge from the Office of the Auditor General of Canada. These services have not been recorded in the financial statements.

Notes to the Financial Statements

(in Canadian dollars)

3. ADOPTION OF NEW PUBLIC SECTOR ACCOUNTING STANDARDS

There was one new public sector accounting standard, PS 3430 – Restructuring Transactions, that has been implemented at its mandatory implementation date of April 1, 2018. The purpose of this standard is to establish how to account for and report restructuring transactions by both transferors and recipients of assets and/or liabilities, together with related program or operating responsibilities. Restructuring activities include, but are not limited to: amalgamation of entities or operations within the government reporting entity, amalgamation of local governments, annexation or boundary alterations between neighbouring local governments, transfers of operations or programs from one entity to another, and shared services arrangements entered into by local governments in a region. Currently, SIBC has not entered into a restructuring transaction and therefore is not impacted by this new standard. Should SIBC enter into restructuring transactions in the future, this standard will be followed.

4. CASH AND CASH EQUIVALENTS

	2019	2018
Cash Cash equivalents	\$ 1,274,563 3,976,018	\$ 913,221 130,355
Total cash and cash equivalents	\$ 5,250,581	\$ 1,043,576

5. DUE TO PARTNERS

As per the Joint Venture agreement, the annual surplus is to be distributed equally between FBCL and SLSDC. In addition, interest earned on investments is credited to FBCL and SLSDC based on their proportionate share of the balance due to partners. Finally, major repairs and/or betterments incurred to assure the reliability of the South Channel Bridge and capital improvements to the North Channel Bridge are paid for by the owners under a service job order system which specifies the owners' percentage allocations.

The amount owed to the partners, bears interest at a rate which varies between 1.00% and 1.42% (1.14% and 1.20% for the year ended March 31, 2018) and is payable on demand. The carrying amount approximates its fair value. As of March 31, 2019, the partners have requested that \$2,670,000 be reinvested in capital improvements (included as work done on behalf of the partners) to be undertaken during the next fiscal year (\$3,755,000 as at March 31, 2018). FBCL's share of this work is \$882,000 (\$1,342,600 as at March 31, 2018), and SLSDC's share is \$1,788,000 (\$2,412,400 as at March 31, 2018).

FBCL will provide additional funds in order to alleviate the difference between the capital improvements requested and their portion of the Due to partners balance, as \$250,000 of FBCL's Due to partners balance is required to stay within SIBC for working capital.

Notes to the Financial Statements

(in Canadian dollars)

5. DUE TO PARTNERS (Continued)

The amounts due to FBCL and SLSDC are calculated as follows:

	FBCL			SLS	DC	Total		
	<u>2019</u>		<u>2018</u>	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>	
Balance due at beginning								
of year	\$ 859,726	\$	789,497	\$3,847,493	\$3,862,558	\$4,707,219	\$4,652,055	
Interest credited	7,910		9,235	49,830	45,089	57,740	54,324	
Allocation of annual								
surplus	131,210		185,058	131,210	185,058	262,420	370,116	
	998,846		983,790	4,028,533	4,092,705	5,027,379	5,076,495	
Interest paid	6,702		8,670	-	-	6,702	8,670	
Work done on behalf of								
the partners	145,890		115,394	252,999	245,212	398,889	360,606	
	152,592		124,064	252,999	245,212	405,591	369,276	
Balance due at end of								
year	\$ 846,254	\$	859,726	\$3,775,534	\$3,847,493	\$4,621,788	\$4,707,219	

6. EMPLOYEE FUTURE BENEFITS

a) Compensated absences and severance benefits

Prior to January 1, 2012, SIBC provided severance benefits to its employees based on years of service, final salary and accumulated sick leave days. This benefit was eliminated as of January 1, 2012 however there are amounts which remain to be paid upon termination.

Accumulating non-vesting sick leave benefits are also provided to the employees of SIBC at a rate of 15 days per year. SIBC recognizes the cost of future sick leave benefits based on the probability of usage by groups of employees which ranges from 0 % to 100 %. The probability of usage is determined based on historical usage by group of employees as well as taking into accounting the health of individual employees.

Notes to the Financial Statements

(in Canadian dollars)

6. EMPLOYEE FUTURE BENEFITS (Continued)

The employee future benefits liability includes the following components:

	2019	2018		
Accrued benefit obligation, beginning of year	\$ 210,180	\$	220,906	
Current service cost	17,750		12,413	
Benefits paid	(37,377)		(23,139)	
Accrued benefit obligation, end of year	\$ 190,553	\$	210,180	

b) Pension benefits

Under the public service pension plan, the President of the Treasury Board of Canada sets the required employer contributions based on a multiple of the employees' required contribution. The employer matches employee contributions, resulting in SIBC contributing \$102,846 (\$99,333 for the year ended March 31, 2018).

The Government of Canada holds a statutory obligation for the payment of benefits relating to the Plan. Pension benefits generally accrue up to a maximum period of 35 years at an annual rate of 2 percent of pensionable service times the average of the best five consecutive years of earnings. The benefits are coordinated with Canada/Québec Pension Plan benefits and they are indexed to inflation.

Notes to the Financial Statements

(in Canadian dollars)

7. TANGIBLE CAPITAL ASSETS

Cost	Vehicles & Equipment	Buildings	Work in Progress	Total
Opening balance, at April 1, 2017	1,054,778	976,369	-	2,031,147
Acquisitions	101,087	-	-	101,087
Write-offs	(67,335)	-	-	(67,335)
Ending balance, at March 31, 2018	\$ 1,088,530	\$ 976,369	\$ -	\$ 2,064,899
Acquisitions	18,272	-	13,560	31,832
Write-offs	(22,715)	-	-	(22,715)
Ending balance, at March 31, 2019	\$ 1,084,087	\$ 976,369	\$ 13,560	\$ 2,074,016
Amortization				
Opening balance, at April 1, 2017	870,543	755,727	-	1,626,270
Amortization	55,590	13,098	-	68,688
Write-offs	 (67,335)	-	-	(67,335)
Ending balance, at March 31, 2018	\$ 858,798	\$ 768,825	\$ -	\$ 1,627,623
Amortization	67,890	11,320	-	79,210
Write-offs	 (22,715)	-	-	(22,715)
Ending balance, at March 31, 2019	\$ 903,973	\$ 780,145	\$ -	\$ 1,684,118
Net Book Value at March 31, 2019	 180,114	196,224	13,560	389,898
Net Book Value at March 31, 2018	 229,732	207,544	-	437,276

Notes to the Financial Statements

(in Canadian dollars)

8. BRIDGE USAGE

SIBC provides free usage of the bridge system to North American First Nations persons, to individuals qualifying under the First Nations economic free passage incentive programs and to some government agencies. This represents approximately 70% of the bridge traffic for the year ended March 31, 2019 (approximately 70% for the year ended March 31, 2018).

9. CONTRACTUAL OBLIGATIONS

SIBC has commitments for an operating lease, internal audit services and telecommunications for a total of \$1,640,262 (\$1,810,943 as at March 31, 2018). The contractual amounts outstanding for the next five years and beyond are as follows:

Fiscal Year	Contractual amounts
	outstanding
2019-20	\$ 126,875
2020-21	\$ 110,172
2021-22	\$ 102,572
2022-23	\$ 100,643
2023-24	\$ 100,000
Beyond 2023-24	\$ 1,100,000

10. CONTRACTUAL RIGHTS

Contractual rights are rights to economic resources arising from contracts or agreements that will result in both an asset and revenue in the future.

SIBC has lease agreements with utility companies. The lease relating to the Canadian land commenced in December 2011 and is for a 20 year term ending November 2031. The base rent established in 2011 is subject to CPI indexation on an annual basis and the payment is due up front. The current annual lease is \$78,955 for the period starting December 2018 and ending November 2019 (\$75,424 for period starting December 2017 and ending November 2018). Under the agreement, the utility company or SIBC may terminate the agreement by providing not less than 18 months' prior notice in writing. As at March 31, 2019, no written notices were provided.

A similar lease relating to the American land was renewed in June 2018 and is for a five year term ending June 2023. The base rent is also subject to CPI indexation on an annual basis and the payment is due up front. The current annual lease is US\$64,717 for the period starting July 2018 and ending June 2019 (US\$64,075 for the period starting July 2017 and ending June 2018). Under the agreement, the utility company or SIBC may terminate the agreement by providing not less than 12 months' prior notice in writing. As at March 31, 2019, no written notices were provided.

Notes to the Financial Statements

(in Canadian dollars)

11. CONTINGENCIES

FBCL is named as a defendant jointly and severally with its subsidiary corporation SIBC and Her Majesty in regards to its mandate at the Seaway International Crossing. The amount of the claim is \$50 million, subject to accounting for bridge tolls and revenues. Transport Canada has assumed responsibility to defend against the claim. FBCL and its subsidiary corporation SIBC are agent Crown corporations in their own rights and, with respect to this claim, they are being sued for taking actions that they are mandated to take as agents of Her Majesty. The outcome, timing and amount of any settlement of this claim cannot be determined at this time due to uncertainties primarily related to the resolution of a separate land claim by the same party against Her Majesty that must first be considered and decided. The parties involved in the claim are actively proceeding with negotiations that if accepted, may reduce the remaining useful lives of certain Tangible capital assets.

In the normal course of its activities, SIBC may become a claimant or defendant or may be involved in certain pending claims or lawsuits. At March 31, 2019, there was one claim made by a former employee against SIBC. It is the opinion of management that the settlement of such claims or lawsuits will not result in any material liability to SIBC.

12. RELATED PARTY TRANSACTIONS

SIBC is related to FBCL and SLSDC as these two entities have shared control of SIBC. Consequently SIBC is related to the federal governments of both Canada and the United States as these governments ultimately control FBCL and SLSDC. SIBC enters into transactions with these entities in the normal course of business. All related party transactions, with the exception of the transactions listed below, are measured at fair value in the financial statements.

SIBC provides free usage of the bridge system to some government agencies. SIBC also receives audit services free of charge from the Office of the Auditor General of Canada. These services are provided without charge are not recorded in the financial statements.

Key management personnel consists of the Bridge Director, Board of Director members and immediate family. There are no significant related party transactions with these individuals.

Notes to the Financial Statements

(in Canadian dollars)

13. CLASSIFICATION OF EXPENSES BY TYPE

	2019	2018
Salaries and Benefits	\$ 1,798,481	\$ 1,723,540
Materials and Other Services	537,846	566,715
Professional Services	379,116	307,659
Insurance	135,897	125,242
Lease of tolling facilities	100,000	100,000
Amortization	79,210	68,688
Interest Expense	57,740	54,324
Foreign currency loss		40,577
Recovered Expenses	(4,306)	(12,861)
Total Expenses	\$ 3,083,984	\$ 2,973,884

14. FINANCIAL INSTRUMENTS

SIBC's financial instruments consist of cash and cash equivalents, investments, accounts receivable, accounts payable and accrued liabilities, client deposits, and due to partners. Unless otherwise disclosed, the fair value of the financial instruments approximates their respective carrying values due to their impending maturity. Investments have been classified at fair market value and have been classified at level 1.

It is management's opinion that SIBC is not exposed to significant credit, interest rate, currency or liquidity risks arising from these financial instruments.

Credit risk - Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

SIBC is subject to credit risk on cash and cash equivalents and investments. The carrying value reported on the Corporation's Statement of Financial Position represents the maximum amount exposed to credit risk. In order to reduce this risk, SIBC deals only with members of Payments Canada and invests in highly liquid investments.

SIBC is also subject to credit risk on the accounts receivable from non-related parties. SIBC's maximum exposure to credit risk as at March 31, 2019 was \$38,863 (\$74,830 as at March 31, 2018). In total, \$3,844 (\$4,704 as at March 31, 2018) of accounts receivable are past due but not impaired. Accounts that have exceeded 30 days are considered past due.

Notes to the Financial Statements

(in Canadian dollars)

14. FINANCIAL INSTRUMENTS (Continued)

Based on a specific analysis of accounts receivable, and considering the Corporation's knowledge of the financial condition of its customers, no allowance for doubtful accounts was recorded at year-end (nil at March 31, 2018). In order to further reduce this risk, SIBC's credit policy requires customers to provide a non-interest bearing security deposit ranging between one to two months of transits, or a minimum of \$300. As at March 31, 2019, the security deposit balance was \$52,930 (\$51,464 as at March 31, 2018).

Interest rate risk - Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

SIBC is exposed to interest rate risk from its investments and its obligation to pay interest on outstanding balances due to partners. SIBC manages this risk by basing the interest paid to the partners on actual interest earned on investments or cash equivalents. The cash equivalents (2018 – investments) that the Corporation holds as of March 31, 2019, yield an average of 1.27% (1.33% for the year ended March 31, 2018).

Currency risk - Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rate.

SIBC operates internationally and is exposed to foreign exchange risks mainly arising as a result of tolls collected in US dollars. SIBC manages this risk by periodically adjusting the US toll rates with the Canadian rates and by converting US bank account balances to Canadian dollars on a regular basis.

During the fiscal year, SIBC recorded US\$481,949 in total revenue (US\$459,895 for the year ended March 31, 2018) and paid out US\$22,412 in expenses (US\$22,722 for the year ended March 31, 2018). A 5% change in the average exchange rate during the year would not be material.

At the end of the fiscal year, SIBC held \$584,447 in US funds (US\$299,753 as at March 31, 2018). A 5% change in the exchange rate in effect on March 31, 2019 would not be material.

Liquidity risk - Liquidity risk is the risk that SIBC will not be able to meet its obligations as they fall due.

The liquidity risk for SIBC relates to the fact that the due to partners is payable on demand. SIBC manages this risk by requesting a letter of intention from the partners, on the amounts they expect to withdraw or re-invest in the short-term.

Notes to the Financial Statements

(in Canadian dollars)

14. FINANCIAL INSTRUMENTS (Continued)

As summarized in Note 5, FBCL has requested that \$882,000 (\$1,342,600 as at March 31, 2018) be reinvested in capital improvements in the upcoming year in which FBCL will invest the difference between its Due to Partner balance adjusted by the working capital retained in SIBC and the capital improvements. SLSDC has requested that \$1,788,000 be re-invested in capital improvements for the upcoming year (\$2,412,400 was requested as at March 31, 2018).

The maturities of SIBC's financial liabilities as at March 31, 2019 are estimated by management to be as follows:

	Less than 3 months	3 months to 1 year	Over 1 year	Total
Accounts payable and accrued liabilities ¹	\$ 578,386	\$ 34,268	\$ -	\$ 612,654
Client deposits Due to partners	52,930 -	- 2,384,254	- 2,237,534	52,930 4,621,788

¹ Included in accounts payable and accrued liabilities is an amount of \$25,999 owing to FBCL for the March 2019 management fee and operating lease (2018 - \$49,566).

15. REORGANIZATION

In December 2013 the Government of Canada passed legislation, *Economic Action Plan Act, No.2* authorizing the re-organization of certain Crown corporations involved in the management of international bridges crossing waterways between the Province of Ontario and the States of New York and Michigan. The effects of the re-organization on SIBC would be an amalgamation of SIBC with FBCL. There is no current date for SIBC's amalgamation with FBCL as the amalgamation is pending as discussions continue between Transport Canada and the American counterpart, SLSDC. Therefore, SIBC at this time continues its operations as a subsidiary of FBCL.

16. SUBSEQUENT EVENTS

Subsequent to March 31, 2019, SIBC has entered into contractual commitments of \$495,018 of which \$421,866 relates to a multi-year bridge inspection contract and \$73,152 relates to purchase a lift which shall be included in Tangible Capital Assets in the next fiscal year.

17. COMPARATIVE INFORMATION

Certain comparative figures have been reclassified to conform to the current year's presentation.